



RESEARCH DEGREES AND SCHOLARSHIPS COMMITTEE

EXAMINER'S REPORT

on a thesis
for the degree of

Doctor of Philosophy

Name of candidate: XXXXX

Title of thesis: *Risk Management XX Organisational Performance XX Indonesian XX: XX*

Thesis submission type: Standard/Traditional

Name of Examiner: Associate Professor Dr Syahrul Ahmar Ahmad
Universiti Teknologi MARA, Malaysia

In Confidence

Please note that the candidate will receive a copy of this report.

Direction for Examiners

As the Dean of Graduate Studies, I would like to thank you for your effort in the examination of the following Doctoral thesis. In Australia, the Doctoral thesis represents the convergence of three to four years of a research intensive study, during which Research Candidates design a program of study for the specific purpose of providing a substantial contribution to the body of knowledge within their field.

At Murdoch University, a Doctoral thesis must be consistent with Australian Quality Frame Work guidelines for Doctoral degrees ([AQF Level 10](#)) specifically;

1. the Doctoral Degree (Research) must make a significant and original contribution to knowledge, and demonstrate the learning outcomes at the relevant Australian Qualifications Framework level;
2. the Doctoral Degree (Professional) must make a significant and original contribution to knowledge in the context of professional practice, and demonstrate the learning outcomes at the relevant Australian Qualifications Framework level.

As an examiner, we would appreciate if you could give an [overall assessment](#) of this thesis your [recommendation of award](#), and provide [comments and changes](#) to the Candidate as you see fit. Importantly, Murdoch University asks that all Candidates consider publishing chapters of their thesis, if possible, prior to submission. Because of this, you may find that the thesis you are reviewing has some published and some unpublished work. It would be unlikely that changes to already published chapters could be made, thus, we ask that you consider the published works within the larger context of the thesis. And direct any commentary on these portions of the thesis for inclusion in the general discussion. For any unpublished work, all requested changes will be considered the by the Candidate and their supervisory team.

Murdoch University theses are submitted in one of three categories: Traditional, Thesis by Compilation (also referred to as Thesis by Publication), or a Creative or Production-Based Thesis. However, there can be variation in the manner of presentation within each category. As such, you may find it helpful to view the regulations consistent with the thesis you have been asked to review.

<http://our.murdoch.edu.au/Research-and-Innovation/Resources-for-current-students/Policies-guidelines-and-regulations/>

Thank you for your time and effort with this examination.

Sincerely,



Associate Professor Jeremiah Peiffer
Dean of Graduate Studies
Murdoch University

Assessment

Please type the word “YES” into one box for each of the statements below.

Table 1. Overall Assessment

	Strongly Agree	Agree	Disagree	Strongly Disagree
The thesis displays clear evidence of originality and scholarship.				
The thesis demonstrates the capacity for independent analysis and critical thought				
The thesis makes a significant and distinctive contribution to knowledge				
The thesis relates the topic of research to the broader framework of the discipline(s) within which it falls				
The thesis has been clearly and cogently written and is suitably illustrated and documented				

Should you need some guidance for your responses to Table 1, please see the [guidance on overall assessment](#) (attachment 3).

Based on the content of the thesis and your overall assessment, please place an X under the label that best describes your perception of the quality of this thesis within this field of study. For example, *Top 5%* indicates that the thesis is within the best 5% of all Doctoral theses you have reviewed.

Table 2. Thesis Quality

Top 5%	Top 10%	Top 20%	Top 50%	Bottom 50%

Reviewer Experience

Please select the answer that best represents your previous experience with assessing doctoral theses:

Experience

Choose an item.

Examiner's Recommendation

When considering your recommendation for this thesis, please refer to the following guidance. Please note, while you may choose to recommend a higher outcome than the below guidance provides, you cannot recommend a lesser outcome.

1. The recommendation for **AWARD** of the degree should be given if you have answered "Strongly Agree" or "Agree" to **ALL** questions in Table 1;
 - a. Candidates will consider all comments and make or provide rationale for not addressing recommended changes to the satisfaction of the candidate's Principal Supervisor with oversight from the Dean of Graduate Studies.
2. The recommendation for **AWARD** of the degree should be given if you have answered "Disagree" to no more than **ONE** question in Table 1;
 - a. Candidates will consider all comments, with specific attention paid to the area of disagreement outlined by the examiner, and make changes or provide rationale for not addressing the recommended changes to the satisfaction of;
 - i. The Principal Supervisor and;
 - ii. The Postgraduate Research Chair or designated staff with expertise in the area of research and;
 - iii. The Dean of Graduate Studies
3. The recommendation for **RESUBMIT** means that the candidate will revise their thesis and submit point-by-point responses to address your comments, which you will be asked to review. This recommendation should be considered if you have answered;
 - a. "Disagree" to **TWO** or more categories in Table 1; or
 - b. "Strongly Disagree" to no more than **ONE** category in Table 1 with no other categories labelled as "Disagree";
4. The recommendation for **OUTRIGHT FAIL** or **FAIL AND RECONSIDER FOR LESSER DEGREE (MASTERS)** should be given if you have answered "Strongly Disagree" to **TWO** or more categories in Table 1.

Based on my overall assessment of the thesis, I, on recommend the following;

Examiner's Comments and Requested Changes

To assist the candidate in making any future changes to the thesis, we request that you separate your comments as general comments or requested changes. General comments will be considered by the candidate and their supervisory team, however, they may choose to not address these comments but will need to provide rationale for their decision. Requested changes must be considered by the Candidate and their supervisory team from which either a change or an argued case against the change must be provided.

If you provide your commentary within an annotated version of the thesis, please use some form of prefix to alert the candidate as to whether the text is a comment or requested change. Alternatively, you can use the area below to provide your commentary. Where possible, refer to specific places in text (1/1: Page 1 Paragraph 1) when making suggestions.

IMPORTANT NOTE ON DISAGREEMENTS

If you have indicated that you 'disagree' or 'strongly disagree' to any question in Table 1., please provide a detailed rationale in the space below. This information will be used by the Candidate and Principal Supervisor as guidance to address these issues, as such, the more informative you can be, the better.

General Comments (These may or may not be address by the Candidate in their revisions)

Requested Changes (Inclusive of typographical issues. Must be considered by the Candidate in their revisions)

Guidance on overall assessment

You might find the above information useful in your evaluation of the thesis. This is guidance only and is not part of your Examiners Report to Murdoch University.

Dimension	Strongly Agree	Agree	Disagree	Strongly Disagree
Evidence of originality and scholarship.	Includes excellent level of content and provides in depth coverage of the chosen topic.	Includes appropriate level of content and provides good discussion of the chosen topic.	Includes basic level of content to address the chosen topic, needs to make better claims here.	Does not include sufficient evidence
Evidence of capacity for independent analysis and critical thought	Chosen research area is well articulated Communicates sound understanding and develops excellent line of critical thinking. Demonstrates high level thinking and understanding of theoretical underpinnings	Chosen research area is articulated clearly. Communicates understanding and develops good line of critical thinking. Demonstrates broader thinking and understanding of theoretical underpinnings.	Chosen topic is basic and evidence of chosen methodology/ approach/analysis needs major improvement to be of standard required for higher degree by research	Does not include sufficient evidence.
Significant and distinctive contribution to knowledge	Excellent evidence of contribution to knowledge.	Good evidence of contribution to knowledge.	Limited evidence of contribution to knowledge. Needs to further demonstrate contribution.	Does not include sufficient contribution
Research situated in the broader discipline(s)	Demonstrates excellent standard for higher degree by research	Demonstrates good standard required higher degree by research, but corrections/additions required.	Basic demonstration of connection to broader discipline. Needs to be better situated and corrections/additions required.	Does not demonstrate sufficient connection to broader discipline.
Clearly and cogently written and suitably illustrated, documented and referenced	Demonstrates excellent standard for higher degree by research	Demonstrates good standard for higher degree by research, some rewriting, proof reading and tidying up required.	Demonstrates basic standard required for higher degree by research, but significant rewriting, proof reading and tidying up required.	Language, format, referencing and other presentation is not of a suitable standard for a higher degree by research